

# Patronage Appointments and Ethics

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## **Context:**

Patronage appointments in the public sector raise several ethical issues that can affect the efficiency and accountability of the civil service.

## **Background:**

Increasing number of patronage appointments at various levels are a serious concern.

## **Patronage Appointments:**

It refers to the appointments that are made based on the recommendation or source (personal connections) of an influential person, political leader, public servant, etc. This has not only affected the people involved by has affected the overall Governance of India.

## **Ethical Issues involved in Patronage Appointments:**

1. When appointees get their position through patronage, then they are likely to be more accountable to that person rather than to the system.
2. Ideally, positions should be awarded based on individuals' abilities and qualifications. Bypassing meritocracy indirectly compromises the integrity of the system and can result in ineffective or incompetent individuals occupying important roles.
3. In the light of appointments through patronage, qualified and capable individuals may feel their efforts and qualifications are not given equal consideration.
4. It erodes public trust in the fairness and impartiality of the system and people in power. It leads to a loss of confidence in the administration as a whole. The associated nepotism/favouritism further erodes the trust of the individual in the system.

## **Impacts of Patronage Appointments:**

1. It can be used as a means to reward political allies, secure support, or engage in quid pro quo arrangements. It promotes the diversion of resources away from public welfare toward personal gain.
2. Incompetent and inexperienced officeholders appointed through patronage struggle to implement policies effectively. This can result in poor policy outcomes, delays, or hindrances in the overall governance process.
3. This can lead to a loss of motivation and talent within the public service as individuals feel undervalued and unappreciated.
4. Citizens may perceive the system as corrupt, nepotistic, and lacking in transparency. This can weaken the legitimacy of the government and undermine its ability to govern effectively.
5. Growth and development are dependent on governance. Ineffective officials who are appointed through a patronage system may not be able to effect optimal utilization of

resources.

**Way Forward:**

1. Ensure that institutions have the authority, resources, and mandate to conduct fair and transparent selection processes based on merit.
2. Reduce political influence in the appointment process by establishing an independent and non-partisan body responsible for overseeing appointments in public offices.
3. Emphasize the importance of qualifications, experience, and competence in the recruitment and selection process.
4. Promote the internalization of concepts of public service and integrity to ensure ethical decision-making.
5. Foster collaboration with civil society organizations, professional associations, and academic institutions to promote accountability, monitor the appointment process, and advocate for reforms.



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